5-Year PHA Plan (for All PHAs)

U.S. Department of Housing and Urban Development Office of Public and Indian Housing

OMB No. 2577-0226 Expires: 03/31/2024

Purpose. The 5-Year and Annual PHA Plans provide a ready source for interested parties to locate basic PHA policies, rules, and requirements concerning the PHA's operations, programs, and services, and informs HUD, families served by the PHA, and members of the public of the PHA's mission, goals and objectives for serving the needs of low- income, very low- income, and extremely low- income families

Applicability. The Form HUD-50075-5Y is to be completed once every 5 PHA fiscal years by all PHAs.

A.	PHA Information.					
A.1	PHA Name: _Boston Housing Authority					
	officials and advocacy	groups notify		in Boston and surrounding communication and where to locate Plan document plete table below.)		o many local
	Participating PHAs	PHA	Program(s) in the	Program(s) not in the	No. of Units in Each Program	
	Lead PHA:	Code	Consortia	Consortia	PH	HCV
В.	Plan Elements. Red	quired for <u>all</u> P	HAs completing this form.			
B.1	Mission. State the PHA's mission for serving the needs of low-income, very low-income, and extremely low-income families in the PHA's jurisdiction for the next five years. BHA Mission: We foster sustainable communities by providing high quality affordable housing, bringing stability, opportunity, and peace of mind to thousands of low-and moderate-income individuals and families across Greater Boston, and to the City of Boston. We strive to break down the barriers to racial equity and justice in housing that disproportionately impact Black, Indigenous, and people of color (BIPOC) communities. BHA ensures affordability for Boston area families and individuals through its Public Housing communities and the Section 8 rental assistance programs. BHA is guided by four key principles outlined below: Public support for housing works: Boston, like most major cities, is facing a housing crisis. The BHA's publicly supported housing programs are longstanding anchors of affordability that must continuously evolve to meet the needs of the present and future. We are people, not buildings: The BHA is not about buildings or vouchers. It's about people: those residents we support through our services, and the employees who, day in and day out, dedicate their lives to our mission. There is no home without community: Community is at the center of everything we do. We don't just provide access to affordable housing; we foster diverse, healthy communities and improve quality of life for everyone. We are essential to Boston: Our staff, residents, and partners are all part of a system that fosters the kind of city we want to live in: diverse, equitable, and inclusive.					

B.2 Goals and Objectives. Identify the PHA's quantifiable goals and objectives that will enable the PHA to serve the needs of low-income, very low-income, and extremely low-income families for the next five years.

BHA 2025-2029 Goals and Objectives

Priority Area	Goals	Key Metrics
Lead with customer service	Institutionalize and report back on resident wide survey on BHA programs and services	Number of respondents to resident survey Percentage of resident survey respondents who "agree/strongly agree" that BHA is responsive to their needs
	Adopt and implement best practices in design and web accessibility on the BHA website	Enhance compliance with the American Disabilities Act (ADA) requirements for web content and mobile applications Number of unique website visitors
	Develop and implement an annual customer service oriented training series for all BHA staff	Percentage of staff who participate in annual customer service training Percentage of customer service survey respondents who "agree/strongly agree" that they received quality customer service
	Implement a comprehensive training program for all housing programs staff to improve knowledge of policies, procedures, and cultural competency skills.	Percentage of staff who participate in housing program focused trainin
	Enhance applicant experience by reducing the average number of days in the screening process from the current average to 30 days	Percentage of applicants screened within 30 days
	Close 95% of resident-initiated work orders in 60 days (exception for emergency related work orders)	Percentage of resident-initiated work orders closed in 60 days

Invest in high quality maintenance, management, and	Maintain current HUD-calculated occupancy rate of 97% or better	HUD-calculated occupancy rate
inspections	Maintain current HUD-calculated completed recertification rate of 98% or better	HUD-calculated completed recertification rate
	Maintain Section 8 Management Assessment Program (SEMAP) High Performer status	SEMAP High Performer status
	Ensure 100% of public housing units are annually inspected by professionally trained BHA inspectors	Percentage of units with inspectio completed in past year Percentage of inspections generate work orders completed in 60 days
	Implement resident service plans for (8) BHA elderly/disabled communities	Number of sites with resident service plans
	Monitor and enforce compliance for the fair housing obligations across BHA's portfolio, including private management firms operating at BHA properties	Monitoring frameworks updated and all properties in compliance with fair housing obligations
Create economic opportunity-job training, career ladders, wealth building–for BHA residents and staff	Increase employment and training of targeted Section 3 workforce, including through Project Labor Agreement mechanisms	Number of targeted Section 3 participations in BHA contracts Targeted Section 3 participants in pre-apprenticeship programs
	Expand M/WBE contracting and subcontracting opportunities, including through Project Labor Agreement mechanisms	Overall M/WBE participation in prime and subcontracting opportunities M/WBE participating in emerging industries including clean tech and digital equity

	Support 120 new BHA first time homebuyers	Number of new first time homebuyers
	Support 100 BHA households who wish to relocate to Expanded Choice Communities	Number of BHA households in Expanded Choice Communities
	Enroll 2,000 households in Family Self Sufficiency (FSS) program or other wealth building programs	Number of FSS and participants Amount of escrow savings Number of Boston Saves participants
	Increase resident participation in Workforce development/Self Sufficiency events: Job Fairs, Scholarship info sessions, citizenship fairs, resource fairs, and other informational sessions by 50%	Number of attendees for workforce development/self sufficiency events Number of residents in Charlestown Adult Education programming Number of BHA households operating family childcare businesses Number of BHA Northeastern Scholars
	Host 100 digital literacy classes where at least 95% of participants successfully complete classes and accomplish at least one goal identified during their training	Number of digital literacy classes Number of digital literacy program participants who accomplished one training goal
	Host annual information sessions for BHA staff on employee benefits including tuition reimbursement and transportation benefits	Number of BHA staff utilizing tuition reimbursement and transportation benefits
Partnering with residents and community stakeholders to	Successfully launch and grow place-based after school programming at 4 BHA communities, including Franklin Field, Commonwealth, and	Number of sites with place based after school programming Number of families participating in

promote community safety	Hailey	site based youth programming
	Develop and implement site based community safety plans for 10 sites	Number of sites with community safety plans
	Invest in technologies that enhance resident sense of safety	Number of sites with new intercom systems
		Percentage of resident survey respondents who "agree/strongly agree" feeling safe in the property they live in
	Develop and implement an annual training plan for BHA safety division	Percentage of safety division who have completed training
Create green and healthy communities	Implement a data and people centered comprehensive planning process for BHA communities	Number of sites with comprehensive capital plans
	In keeping with Mayor Wu's January 2023 announcement of the BHA's intention to decarbonize its portfolio, weatherize, insulate, and provide heat pumps to 1,500 BHA apartments	Number of PH units weatherized/insulated/provided with heat pumps
	Modernize 2,700 BHA apartments	Number of PH modernization units permitted or completed
	Complete (10) accessibility and open space projects through federal and state capital programs	Number of PH sites with completed green workforce supported projects
	Complete solar development projects for (10) BHA sites	Number of PH sites solarized

	Partner with green workforce training programs on (20) site based sustainability projects	Number of sites with green workforce training program partnerships
Plan for long term financial sustainability at BHA	Convert at least 5 properties from public housing to BHA owned project based vouchers	Number of sites repositioned fror public housing to project based vouchers
	Reduce accounts receivable by 25% annually	Percent decrease in accounts receivable
Build new public housing	Complete 4 Faircloth to RAD transactions on publicly and privately owned sites	Number of completed Faircloth to RAD transactions
	Redevelop 3 BHA owned sites to increase housing opportunities for individuals with developmental disabilities, older adults, and families with children	Number of new permitted and occupied units for individuals wi developmental disabilities, older adults, and families with children
	Redevelop at least one BHA owned site to increase housing opportunities for veterans; per HUD Title 24 Code of Federal Regulations 983.51(c) BHA hereby provides notice of its intention to non-competitively select one or more projects for Project-Based Voucher (PBV) assistance.	Number of permitted and occupie units for veterans focused housing
	In keeping with Mayor Wu's January 2024 announcement of the BHA's intention to develop	Number of new permitted and occupied units at redeveloped site
	all of its remaining Faircloth units over the next decade, develop net new deeply affordable housing at BHA owned and other public and private sites	Number of Faircloth developmen plans initiated with public and private partners
Promote well-being and leadership for BHA residents and	Complete 28 LTO elections	Number of sites with completed elections
staff	Coordinate activities with the Youth Council that encourage youth interaction, leadership development, and solicit feedback to BHA on topics that are important to youth.	Number of youth council participants who develop public speaking and policy/program development experience

		Increase BHA staff participation in leadership development training	Number of staff participating in leadership development training	
В.3	Progress Report. Include a repo	ort on the progress the PHA has made in meeting the goals and o	bjectives described in the previous 5-Year Plan.	
	BHA will provide a report on the submission (2026).	ne progress made in meeting the goals and objectives described in	n the 5-Year Plan with next year's Plan	
B.4		VAWA) Goals. Provide a statement of the PHA's goals, activit is of child and adult victims of domestic violence, dating violence		
	See attached annual plan suppler	nent, section 9, Safety and Crime Prevention for the BHA VAW	A policy, goals, and objectives.	
C.	Other Document and/or	Certification Requirements.		
C.1	Significant Amendment or Mo 5-Year Plan.	dification. Provide a statement on the criteria used for determini	ng a significant amendment or modification to the	
	See attached annual plan suppler	nent, sections 12 and 13, Substantial Deviation / Significant American	endment / Modification.	
C.2	Resident Advisory Board (RAI	B) Comments.		
	(a) Did the RAB(s) have comme	nts to the 5-Year PHA Plan?		
	Y N □			
	(b) If yes, comments must be submitted by the PHA as an attachment to the 5-Year PHA Plan. PHAs must also include a narrative describing their analysis of the RAB recommendations and the decisions made on these recommendations.			
	Available with plan submission t	o HUD.		
C.3	Certification by State or Local	Officials.		
	Form HUD-50077-SL, Certificate PHA as an electronic attachment	ion by State or Local Officials of PHA Plans Consistency with to the PHA Plan.	he Consolidated Plan, must be submitted by the	
	Available with plan submission t	o HUD.		
C.4	Required Submission for HUD	FO Review.		
	(a) Did the public challer	ge any elements of the Plan?		
	Y N □ ⊠			
	(b) If yes, include Challe	nged Elements.		
D.	Affirmatively Furthering Fair	Housing (AFFH).		

Affirmatively Furthering Fair Housing. (Non-qualified PHAs are only required to complete this section on the Annual PHA Plan. All qualified PHAs must complete this section.)

Provide a statement of the PHA's strategies and actions to achieve fair housing goals outlined in an accepted Assessment of Fair Housing (AFH) consistent with 24 CFR \S 5.154(d)(5). Use the chart provided below. (PHAs should add as many goals as necessary to overcome fair housing issues and contributing factors.) Until such time as the PHA is required to submit an AFH, the PHA is not obligated to complete this chart. The PHA will fulfill, nevertheless, the requirements at 24 CFR \S 903.7(o) enacted prior to August 17, 2015. See Instructions for further detail on completing this item.

BHA is not yet required to submit an AFH, so the new requirements do not apply. However, BHA continues to fulfill the requirements at 24 CFR 903.7(o)(3): "which means that it (BHA) examines its own programs or proposed programs; identifies any impediments to fair housing choice within those programs; addresses those impediments in a reasonable fashion in view of the resources available; works with local jurisdictions to implement any of the jurisdiction's initiatives to affirmatively further fair housing that require the PHA's involvement; and maintain records reflecting these analyses and actions."

Fair Housing Goal:				
Describe fair housing strategies and actions to achieve the goal				
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